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ZotMail Account	Mary Lou D. Ortiz
From	Mary Lou D. Ortiz - CFO and Vice Chancellor, Finance & Administration
To	Finance & Administration
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Dear DFA employees,

When we launched [DFA's strategic plan](#) in 2024, we established a shared set of priorities to guide our work and strengthen our connection to UC Irvine's strategic direction.

As our work has progressed, our approach to strategic planning has evolved as well. We've refined how we define and structure our goals, aligned priorities and execution, and added a new divisional goal focused on artificial intelligence that reflects an important opportunity for DFA.

Watch the brief [video update](#) below to learn more about what's changed, why we are making these changes, and what they mean for how we move forward together.



Our strategic plan provides the direction, and I am confident that our collective efforts will translate that direction into meaningful, measurable results.

Thank you for your continued partnership and commitment to moving DFA forward.

Sincerely,

Mary Lou D. Ortiz
Chief Financial Officer
Vice Chancellor, Finance & Administration

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